***Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.***

September 24, 2026

To All Concerned Parties


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| Company Name | Air Water Inc. | |
| Representative | Representative Director President and Executive Officer | Yoshihiro Senzai |
| | （Code Number 4088　Tokyo Stock Exchange Prime Market, Sapporo Stock Exchange Market） | |
| Contact | General Manager of Corporate Communications Office | Keisuke Fukushima |
| | （TEL　06-6252-3966） | |


**Transition to a Company with an Audit and Supervisory Committee and Independent Outside Director Appointed Chairperson of the Board of Directors**

We hereby announce that following the approval of the relevant proposals at the Extraordinary General Meeting of Shareholders held on September 22, 2026, Air Water Inc. transitioned to a Company with an Audit and Supervisory Committee effective the same date. In addition, the Board of Directors appointed Mr. Mikihiko Kato, an Independent Outside Director, as Chairperson of the Board of Directors at its meeting held on the same day. Details are as follows.

In response to the inappropriate accounting practices, we have positioned the strengthening of our internal management framework and corporate governance as our highest management priority and have been implementing “Corporate Culture Reform,” “Governance Reform,” and “Rebuilding Internal Controls.”

The transition to a Company with an Audit and Supervisory Committee is not merely a change in organizational structure. Rather, it involves fundamentally reviewing the role and operation of the Board of Directors to enable more substantive discussions on management strategy, significant risks, internal controls, and group management, while also transforming our governance framework into one that provides effective oversight of business execution.

In addition, Directors who are Audit and Supervisory Committee Members will hold voting rights at meetings of the Board of Directors. By reviewing matters submitted to the Board and the scope of authority delegated with respect to business execution, we aim to enhance the effectiveness of the Board's oversight and monitoring functions.

By appointing an Independent Outside Director as Chairperson of the Board of Directors, we will ensure that the Board of Directors operates from an objective perspective independent of management execution, promote open and constructive discussions, and further enhance the Board's oversight function as well as its objectivity and transparency.

Under the new governance structure, five of the nine Directors (excluding Directors who are Audit and Supervisory Committee Members) and four of the six Directors who are Audit and Supervisory Committee Members will be Outside Directors. By increasing the independence and objectivity of the Board of Directors, we aim to further enhance its transparency and oversight functions.

We regard this transition to a new governance structure, including the adoption of a Company with an Audit and Supervisory Committee and the transition to a new Board structure, as a new starting point toward restoring trust and enhancing sustainable corporate value. Going forward, we will steadily implement governance reforms and strengthen our internal management framework while working to regain the trust of all stakeholders, including shareholders and investors.

1. Chairperson of the Board of Directors
Name: Mikihiko Kato
Position: Independent Outside Director
Date of Appointment: September 22, 2026

2. Reason for the Appointment

To strengthen the Board of Directors' oversight function and enhance corporate governance, we appointed Mr. Mikihiko Kato, an Independent Outside Director, as Chairperson of the Board of Directors in order to further clarify the separation between execution and oversight. By operating the Board of Directors from a position independent of business execution, we aim to promote fair and active discussions and ensure effective oversight that contributes to enhancing corporate value.

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