

Revision of the target level of "terrAWell 30," the vision for FY2030

We will focus on capital efficiency more than before to achieve cost-conscious management. As a result, among the target levels of "terrAWell 30," which is the vision for FY2030, the items related to capital efficiency were changed as follows.

<Target levels, etc. for FY2030 >

	Current plan	After revision
ROE	Steady 10% or more	12% or more
ROIC	Steady 7% or more	8% or more

There is no change in the management targets of the medium-term management plan "terrAWell 30 1st stage," which covers the three-year period from FY2022 to FY2024.

(Reference)

Target levels, etc. for FY2030 (after revision)

Value	Theme	Target levels, etc. for FY2030
economic value	Business Profit	Revenue: 1.6 trillion yen Overseas income ratio: 20%
	profitability	Operating profit: 160.0 billion yen Operating profit margin to Revenues : 10%
	capital efficiency	ROE : 12% or more ROIC : 8% or more
social value	Nonfinancial Indicators	Reduce GHG emissions by 30% (compared to FY2020)
	Aiming Society	Decarbonization, Resources Environment, Coexistence of People and Nature, Smart Society, Long and Healthy Life